

# PPN 06/21 CARBON REDUCTION PLAN 2026

PepsiCo, Inc. (Walkers Snacks Ltd)

May 2026

CONFIDENTIAL



Supplier name: PepsiCo, Inc. (Walkers Snacks Ltd parent entity)  
Publication date: May 2026

The information set out in this disclosure applies to carbon emissions associated with PepsiCo, Inc.. PepsiCo, Inc. is the ultimate parent company of Walkers Snacks Ltd, the contracting principal to which PPN06/21 applies.

## ACHIEVING NET ZERO

PepsiCo, Inc. has a vision to achieve net-zero emissions across the PepsiCo value chain by 2050, in line with the Paris Agreement. This ambition is validated by the Science Based Targets initiative, aligns with the Business Ambition for 1.5°C pledge and is in line with the vision to limit global warming to 1.5°C above pre-industrial levels.

PepsiCo, Inc. has a set of near-term 2030 targets, all measured against a 2022 baseline<sup>1</sup>:

- A 50% reduction in Scope 1 and 2 emissions;<sup>2</sup>
- A 30% reduction in Scope 3 Forest, Land and Agriculture (FLAG) emissions;<sup>3</sup> and
- A 42% reduction in Scope 3 Energy and Industry (E&I) emissions.<sup>4</sup>

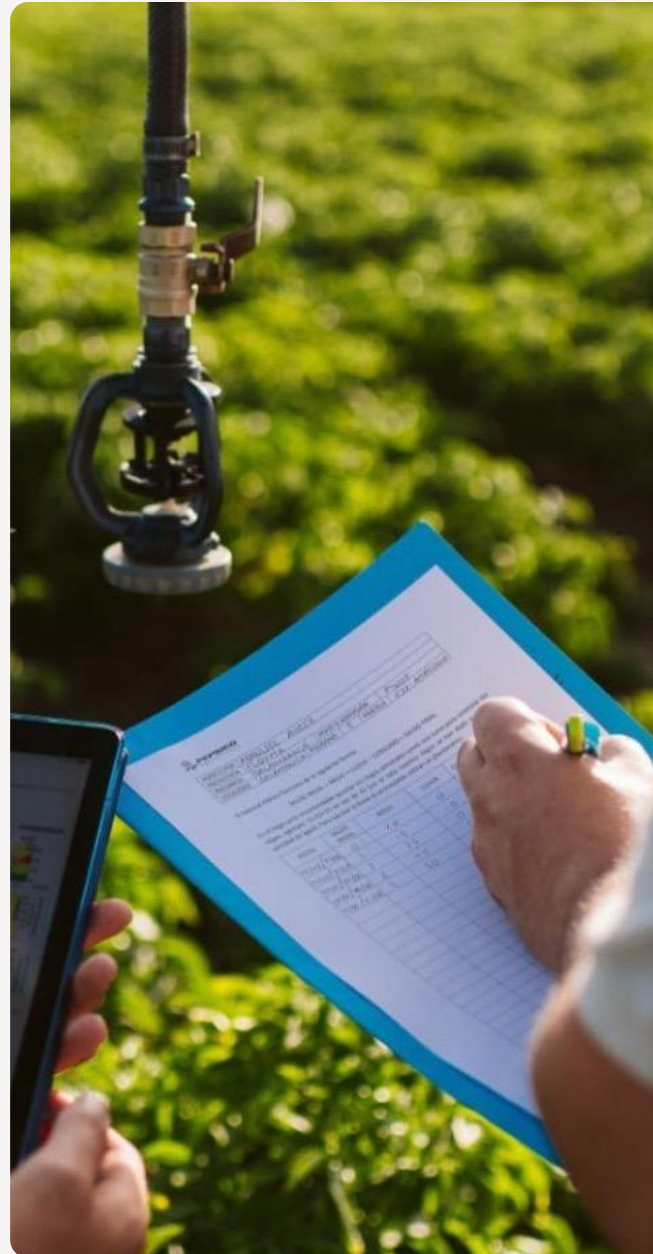
Further details available at <https://www.pepsico.com/our-impact/esg-topics-a-z/climate-change>

<sup>1</sup>PepsiCo, Inc. have established a Historic Data Restatement Policy in line with the GHGP, which governs any changes to historic data including the treatment of mergers, acquisitions and divestitures

<sup>2</sup>Goal tracks Scope 1 and 2 emissions consistent with the Greenhouse Gas Protocol. See [Calculation Methodology](#) for details

<sup>3</sup>Goal tracks Scope 3 emissions based on purchased goods emissions consistent with the Greenhouse Gas Protocol's draft Land Sector and Removals Guidance and Standard and the Science Based Target Initiative's Forest, Land and Agriculture (FLAG) Guidance. See [Calculation Methodology](#) for details on how these emissions are calculated and categories included in scope of this goal

<sup>4</sup>Goal tracks energy- and industry-related Scope 3 emissions consistent with the Greenhouse Gas Protocol's Scope 3 Standard and the Science Based Target Initiative's Corporate Net-Zero Standard V1.2. See [Calculation Methodology](#) for details on how these emissions are calculated and categories included in scope of this goal



# BASELINE EMISSIONS FOOTPRINT

## Baseline Year: 2022

Additional details relating to the Baseline Emissions calculations:<sup>1</sup>

Baseline admissions are based on PepsiCo, Inc., the Walkers Snacks Ltd parent entity.

Please refer to [Calculation Methodology](#) for details on how these emissions are calculated and categories included.

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## PEPSICO BASELINE YEAR EMISSIONS

2022 (baseline year) in-scope absolute emissions	Absolute emissions (million metric tCO <sub>2</sub> e)
Scope 1	3.5
Scope 2	0.7
Scope 3 – FLAG	13
Scope 3 – E&I	30
<b>Total in-scope emissions</b>	<b>46</b>

Figures do not sum to the total due to rounding

# PEPSICO CURRENT EMISSIONS REPORTING

2024 in-scope absolute emissions	Absolute emissions (million metric tCO <sub>2</sub> e)
Scope 1	3.3
Scope 2	0.2
Scope 3 – FLAG	12
Scope 3 – E&I	26
<b>Total in-scope emissions</b>	<b>41</b>

Figures do not sum to the total due to rounding

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# CURRENT EMISSIONS REPORTING

In 2024, PepsiCo's Scope 1 GHG emissions were 3.3 million metric tons, down 5% from the 2022 baseline.<sup>1</sup>

In 2024, PepsiCo's Scope 2 (market-based) GHG emissions were approximately 170,000 MT, down 77% from the 2022 baseline.<sup>1</sup>

In 2024, PepsiCo's in-scope Scope 3 E&I emissions were 26 million metric tons, down approximately 12% against the 2022 baseline.<sup>1,5</sup>

In-scope Scope 3 FLAG emissions, down 7% against the 2022 baseline, were 12 million metric tons of CO<sub>2</sub>e.<sup>1,5</sup>

Across Scope 3 E&I and FLAG emissions combined, in-scope agricultural GHG emissions are down 8% when compared to PepsiCo's 2022 baseline and 5% against prior year.<sup>1</sup>

\*These cover indirect GHG emissions from sources not owned or directly controlled by the company but related to activities across its entire value chain, both upstream of company operations and downstream

# EMISSIONS REDUCTION TARGETS

In order to continue progress toward net-zero, PepsiCo, Inc. has adopted the following carbon reduction targets.

In the path toward net-zero by 2050, PepsiCo, Inc. also aims to achieve by 2030:

- A 50% reduction in Scope 1 and 2 emissions;<sup>2</sup>
- A 30% reduction in Scope 3 Forest, Land and Agriculture (FLAG) emissions;<sup>3</sup> and
- A 42% reduction in Scope 3 Energy and Industry (E&I) emissions.<sup>4</sup>

The strategy to achieve 2030 emission reduction goals does not include the purchase of beyond value chain carbon credits – PepsiCo does purchase various credits, such as certificates or market instruments, generated from emission reduction projects within the PepsiCo value chain.

PepsiCo, Inc. plans to achieve the 2050 net-zero goal by pursuing significant emission reductions within the PepsiCo value chain first, then balancing residual emissions with limited use of high-quality carbon removal credits generated beyond the PepsiCo value chain.

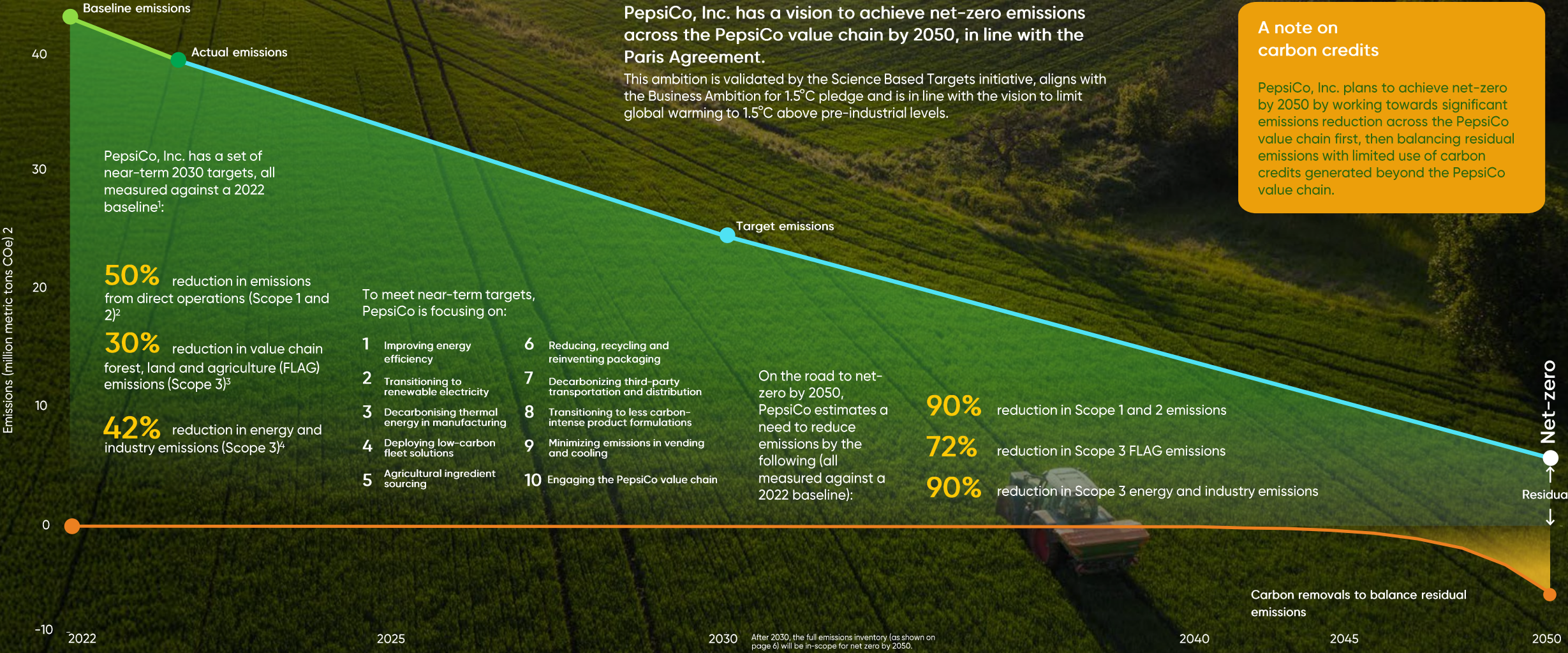
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# NET-ZERO AMBITION BY 2050



PepsiCo, Inc. has a vision to achieve net-zero emissions across the PepsiCo value chain by 2050, in line with the Paris Agreement.

This ambition is validated by the Science Based Targets initiative, aligns with the Business Ambition for 1.5°C pledge and is in line with the vision to limit global warming to 1.5°C above pre-industrial levels.

**A note on carbon credits**

PepsiCo, Inc. plans to achieve net-zero by 2050 by working towards significant emissions reduction across the PepsiCo value chain first, then balancing residual emissions with limited use of carbon credits generated beyond the PepsiCo value chain.

PepsiCo, Inc. has a set of near-term 2030 targets, all measured against a 2022 baseline<sup>1</sup>:

**50%** reduction in emissions from direct operations (Scope 1 and 2)<sup>2</sup>

**30%** reduction in value chain forest, land and agriculture (FLAG) emissions (Scope 3)<sup>3</sup>

**42%** reduction in energy and industry emissions (Scope 3)<sup>4</sup>

To meet near-term targets, PepsiCo is focusing on:

- 1 Improving energy efficiency
- 2 Transitioning to renewable electricity
- 3 Decarbonising thermal energy in manufacturing
- 4 Deploying low-carbon fleet solutions
- 5 Agricultural ingredient sourcing
- 6 Reducing, recycling and reinventing packaging
- 7 Decarbonizing third-party transportation and distribution
- 8 Transitioning to less carbon-intensive product formulations
- 9 Minimizing emissions in vending and cooling
- 10 Engaging the PepsiCo value chain

On the road to net-zero by 2050, PepsiCo estimates a need to reduce emissions by the following (all measured against a 2022 baseline):

- 90%** reduction in Scope 1 and 2 emissions
- 72%** reduction in Scope 3 FLAG emissions
- 90%** reduction in Scope 3 energy and industry emissions

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<sup>2</sup> Goal tracks Scope 1 and 2 emissions consistent with the Greenhouse Gas Protocol. See Calculation Methodology for details.  
<sup>3</sup> Goal tracks Scope 3 emissions based on purchased goods emissions consistent with the Greenhouse Gas Protocol's draft Land Sector and Removals Guidance and Standard and the Science Based Target Initiative's Forest, Land and Agriculture (FLAG) Guidance. See Calculation Methodology for details on how these emissions are calculated and categories included in scope of this goal.  
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After 2030, the full emissions inventory (as shown on page 6) will be in-scope for net zero by 2050.

# THE CLIMATE JOURNEY SO FAR



**2013**

**PepsiCo's Sustainable Farming Program (SFP) launches:** a fundamental principle of the PepsiCo SFP is to support farmers in the implementation of practices that reduce GHG emissions associated with farming operations. As of 2023, more than 90% of grower-sourced crops were sourced worldwide through the PepsiCo SFP.

**2019**

**PepsiCo issues first Green Bond:** PepsiCo becomes one of the first companies in its sector to issue a green bond, a \$1 billion senior notes offering.

**2020**

**PepsiCo sets renewable energy ambition and transitions U.S. direct operations to sourcing 100% renewable electricity, including renewable energy credits.**

In 2023, approximately 80% (nearly 3,500 GWh) of the company's direct global electricity needs were met with renewable electricity through a portfolio of on-site renewables, Power Purchase Agreements (PPAs) and Energy Attribute Certificated (EACs). EACs are known as renewable energy certificates (RECs) in the U.S.

**2021**

**pep+ (PepsiCo Positive) launches:** pep+ is a strategic end-to-end transformation of how PepsiCo intends to create growth and value by operating within planetary boundaries and inspiring positive change for the planet and people at scale.

**2022**

**PepsiCo issues 2nd Green Bond:** PepsiCo issues a new \$1.25 billion 10-year Green Bond to help fund key pep+ sustainability initiatives.

**PepsiCo launches pep+ RNew:** PepsiCo launches a renewable electricity platform for suppliers in partnership with Schneider Electric. The program aims to educate value chain partners about renewable electricity choices and to support an acceleration of their transition through aggregated PPAs.

**2024**

**PepsiCo Europe and Yara partner to decarbonize crop production:** PepsiCo Europe and Yara announced a long-term partnership in Europe aimed at providing farmers with crop nutrition programs to help decarbonize the food value chain.

**PepsiCo North America expands electric fleet:** PepsiCo North America has added 50 Tesla Semis and 75 Ford E-Transit vans to its operations. These new additions will operate from PepsiCo's manufacturing and distribution facility in Fresno, California.

**2023**

**PepsiCo achieves 100% renewable electricity in 40 countries:** manufacturing operations across 40 countries now powered by 100% renewable electricity through a portfolio of on-site generation, PPAs and EACs.

**PepsiCo developed and deployed Sustainable Operations from the Start:** guiding principles that require all new operations, including manufacturing and distribution sites and expansion of lines within existing operations, to be funded, scoped and activated with net-zero emissions and net water positive outcomes in mind.

**PepsiCo achieves first fossil fuel-free facility:** The Cork site in Ireland has transitioned from natural gas by pioneering the use of hydrogenated vegetable oil to power its operations.

**PepsiCo's electric vehicle fleet grow:** trucks operated by PepsiCo North America collectively drive over 3 million zero-emission miles.



# WHAT'S NEXT?

Striving toward the PepsiCo climate goals is a key priority under pep+. To this end, PepsiCo expect to focus on the following priorities in the future:

- Renewable energy within owned operations;
- Scaling up regenerative practices across the PepsiCo agricultural supply chain;
- Supplier engagement and collaborations within PepsiCo agricultural and packaging supply chains;
- Material reduction and recycled content in PepsiCo packaging;
- Opportunities to decarbonise transportation and distribution; and
- Engagement with third-party manufacturers on operational efficiencies and renewable energy.

Further information is available at:

<https://www.pepsico.com/esg-topics/climate-change>



# DECLARATION AND SIGN OFF

This Carbon Reduction Plan has been completed in accordance with PPN 06/21 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard<sup>5</sup> and uses the appropriate Government emission conversion factors for greenhouse gas company reporting, largely using the UK Government GHG Conversion Factors for Company Reporting (full set) for facilities Scope 1 direct GHG emissions.<sup>6,7</sup>

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.<sup>8</sup>

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body) of Walkers Snacks Ltd.

Signed on behalf of Walkers Snacks Ltd.

**LAUREN COTTER**  
**UKI SUSTAINABILITY DIRECTOR**



5. <https://ghgprotocol.org/corporate-standard>

6. <https://www.gov.uk/government/collections/government-conversion-factors-for-company-reporting>.

7. Scope 1 includes direct GHG emissions that are generated by combustion of fuels such as natural gas for company-operated facilities, diesel for owned fleet and fugitive emissions from chillers and air conditioning. Fuel consumption data is collected for all PepsiCo-operated manufacturing facilities, offices, distribution centres, warehouses and fleet and multiplied by fuel type specific emission factors largely using the U.K. Government GHG Conversion Factors for Company Reporting (full set) for facilities and the Global Logistics Emissions Council (GLEC) framework for PepsiCo's company-owned fleet. For full details on emissions calculations, see [pepsico-calculation-methodology.pdf](#)

8. <https://ghgprotocol.org/standards/scope-3-standard>